



May 21, 2019

Dear Friends and Colleagues in Christ,

Attached is the 2020 Compensation Guidelines document submitted by the Committee on Ministry and the Conference Board of Directors to our Conference annual meeting, June 15, 2019. These guidelines expand upon our current practices and make some significant updates previous versions of compensation guidelines that you should look for as you read through the document.

1. New chart for figuring appropriate cash salaries for authorized ministers! Special skills, professional experience, AND years of authorized ministry are important regarding the minister, and average weekly worship is the important measuring unit instead of church membership for the congregation.

2. Part-time ministry is clearly defined using "units," 3-4 hour blocks of time, and call agreements should clearly identify the pastoral activities expected by the minister and the number of blocks per week to accomplish them.

3. A number of leave items have been clarified and updated, including Parental Leave, Sick Leave, Civic Leave, and Other Unpaid Leave.

There are significant changes in these guidelines from previous years. The Committee on Ministry and the South Dakota Conference Board of Directors clearly understand the realities of congregational life and the truth that it will be a rare congregation and leadership team that will be able to implement all updated guidelines in 2020. **ALL congregations, however, are encouraged to seriously consider the guidelines and create a plan to move toward full implementation in 3-5 years.** Additionally, churches entering the process searching for a new settled minister will use these guidelines to communicate the compensation package they are able to offer with prospective ministers.

These guidelines were created in consultation with the other UCC conferences in our region as well as analysis of the annual salaries of other related and similar professions. They are intended to promote just and generous compensation to the skilled and valuable spiritual leaders of our Conference, our authorized ministers. They are also intended to help the UCC churches of the South Dakota Conference be attractive to the brightest and best leaders of our denomination, strengthening our mission and encouraging the health and vitality of our congregations.

The Committee on Ministry and Conference staff are happy and eager to help your leadership team use these guidelines well. Please contact them with your questions and concerns.

Sincerely,

Emily Munger, Chairperson of the Committee on Ministry
Mike Kampa, Chairperson of the Board of Directors

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Supporting Our Ministry

2020 Compensation Guidelines

South Dakota Conference UCC

These guidelines bring significant updates to previous versions. All congregations are encouraged to use these guidelines and if needed, create a plan to move toward full implementation in the next 3-5 years.

Introduction - Understanding Compensation for Ministry

This resource is entitled *Supporting Our Ministry* because authorized ministers - whether ordained, licensed, commissioned, or granted lay ministerial standing- are called and compensated for the sake of the whole church's ministry and mission. Any who recommend, determine, or evaluate compensation for those leaders, therefore, need to understand compensation in the context of the whole church's ministry.

All Christians are called to ministry and mission, beginning with their baptism. Congregations have found that properly trained leaders are indispensable if they are to be faithful to the gospel and to God's mission. Well-educated, trained clergy help the church guard against distortions of the gospel, neglect of prayer or scripture, or misuses of religion. Studies in Bible, church history, theology, psychology, leadership development, and more prepare clergy to preach and teach the gospel faithfully in changing social times. Clergy need also to understand psychological, social, political and economic realities to help the church hear God's call and respond in faithful mission. Professional clergy developed because such responsibilities demanded more education and time than could be achieved by volunteers.

Congregations compensate pastors/teachers/preachers/leaders to equip members for ministry through: Bible study, worship, preaching, teaching, administering the sacraments, counseling, prayer, spiritual direction, and support at times of special personal or community need. Compensation reflects, therefore, the congregation's intention to live in faithful service to God. That makes their relationship with their minister different from that of employer to employee, even though a written call should be considered a legal contract. Their relationship is a covenant defined by their responses to God's Call.

The following principles, in summary, are important when considering compensation for ordained clergy and other ministers:

The church compensates leaders for the sake of and in the service of the whole church's ministry and mission.

The minister is not "hired" by a congregation to serve itself, but is called as a pastor and teacher to lead all members in proclaiming the gospel, being stewards of God's human and material gifts and serving God's mission. The minister is thus a local representative of the gospel tradition and the whole church.

The church's ministry both requires and deserves our faithful stewardship, our generous giving.

One part of the church's ministry should not be put in competition with another because of weak stewardship. For example, local and wider mission are both essential; adequate clergy compensation and building maintenance are both very important. Faithful ministry requires faithful stewardship.

Compensation should be consistent with the values faith affirms.

It should honor experience, education, and responsibilities. It should meet genuine needs and be reviewed annually to respond to changing personal or economic conditions. It should be generous, just, and equitable regardless of race, gender, sexual orientation, or social status.

I. Cash Salary

The following chart provides guidance for determining the cash salary of full-time authorized ministers in a local church setting. The guidelines are related to the **average weekly worship attendance of a church** with various Steps within each category. This is a change from previous years' guidelines which were connected to membership numbers. The use of average weekly worship attendance has been chosen since it reflects the demands of congregational engagement and a pastor's responsibilities. However, for congregations where the worship attendance does not fully reflect the demands asked of a pastor, a congregation may choose the compensation of a higher Step or a higher worship attendance.

The Steps refer to experience, special skills, and other factors deemed important for salary calculations. If the actual cash salary of a minister (before any re-allocation of funds to other line items) is below that of the appropriate membership size and Step, the position may be considered to be less than full time. The salaries listed in the chart are for ordained ministers who are solo and senior ministers. Licensed ministers, Commissioned ministers, and those with Lay Ministerial Standing should receive 85-100% of the salary designation for an ordained minister serving the same church at the appropriate membership size and Step.

Congregations who are not currently meeting Conference guidelines are encouraged to both seriously consider the guidelines and create a plan to move toward full implementation in 3-5 years. However, if the pastor's current cash salary exceeds the cash salary recommended by these guidelines, a congregation should not decrease their pastor's cash salary.

Suggested Minimum Cash Salary for 2020 (does NOT include housing allowance, parsonage, or benefits)

<u>Avg Weekly Worship Attendance *</u>	<u>Step A</u>	<u>Step B</u>	<u>Step C</u>	<u>Step D</u>	<u>Step E</u>
Up to 50	\$31,572.93	\$34,414.49	\$37,511.80	\$40,887.86	\$44,567.77
51-100	\$34,414.49	\$37,511.80	\$40,887.86	\$44,567.77	\$48,578.87
101-150	\$37,511.80	\$40,887.86	\$44,567.77	\$48,578.87	\$52,950.96
151-200	\$40,887.86	\$44,567.77	\$48,578.87	\$52,950.96	\$57,716.55
201-250	\$44,567.77	\$48,578.87	\$52,950.96	\$57,716.55	\$62,911.04
251 and above	\$48,578.87	\$52,950.96	\$57,716.55	\$62,911.04	\$68,573.03

These guidelines assume most of the responsibility for worship planning, preparation, and leadership are held by one or two pastors of the congregation and that the major activity and workload of the ministry is connected with worship. In some settings, especially congregations with more than two ministers who share and/or collaborate for most worship planning, preparation, and leadership, adjustments should be made to more accurately align the skills necessary and the workload demanded of the minister to the appropriate level within the grid.

Guide to the Steps

Cash salary guidelines are based upon the average weekly worship attendance and the skills, education, and experience of the pastor, co-pastor, associate pastor, team ministry, pastor, or other authorized minister.

Please note:

- Each Step denotes a minimum salary for that Step
- Truly outstanding performance in ministry may merit a salary in the next larger category or Step
- An adjustment should be considered for ministers who have received less than adequate increases in the past

- Step A = Entry-level. No ministerial or applicable life experience other than field education in seminary.
- Step B = Entry-level to mid-level. 2-5 years ministerial and/or applicable life experience.
- Step C = Mid-level. 5-15 years ministerial and/or applicable life experience and proficiency in special skills.
- Step D = High mid-level to early senior-level. 15-25 years ministerial and/or applicable life experience, perhaps an advanced graduate degree, specialized experience gained from continuing education or other work experience. A high level of proficiency in a wide range of skills typically needed by a senior minister, including staff supervision.
- Step E = Senior-level. 20 or more years ministerial and/or life experience, highest level of skills proficiency needed by a senior minister, advanced graduate degree(s) and/or specialized skills.

It must be borne in mind that the figures above apply only to cash salary. It is important to consider a similar increase in the housing allowance (if provided) or the overall percentage increase will be smaller.

The South Dakota Conference is well aware that many of our churches struggle to meet these guidelines. The first approach in such a situation must be a careful inward look in which the congregation openly and prayerfully considers whether it is really teaching and challenging its members to be generous givers and faithful stewards of the financial resources God has given to each member. In cases where the resources to compensate at the guideline minimums cannot be obtained, it is important to enter into constructive negotiation with the pastor about alternative ways to recognize and honor the pastor's work. Some pastors might gladly accept additional time off, additional vacation time or other non-economic considerations in lieu of a compensation increase. Other ways to acknowledge a pastor's faithful service might include a year-end bonus or a contribution toward paying off their seminary debts, or (for pastors who live in a parsonage) contributions toward a (usually tax-deferred) housing equity fund.

II. Housing (Parsonage or Housing Allowance)

For authorized ministers, the cost of housing should be a part of the minister's compensation package. After the theoretical salary and housing compensation are agreed upon, the minister may choose to re-allocate that total compensation in a more beneficial way for their particular economic circumstances, in accordance with the codes of the IRS and ethics of authorized ministry. (See Pastoral Ministry Budget Worksheet at the end of this document for computing the figures.)

Relocation Expenses

It is expected that the calling congregation pays full relocation expenses for a newly called minister and their family. Additionally, it is expected that the calling congregation provide an additional cash benefit equal to 15.3% of the relocation expenses to offset the income tax now associated with this benefit. Prior to December 31, 2017, a church's payment or reimbursement of a pastor's qualified moving expenses was a nontaxable benefit. However, the 2017 Tax Cuts and Job Act made the moving expense benefit provided for clergy a form of taxable income that must be reported on the pastor's W2. The congregation's additional cash benefit to the newly called clergy covers the clergy's increased tax liability that results from the changes.

OPTION 1: PARSONAGE PROVIDED - If a parsonage is provided, it is recommended that there be a written agreement between the church and minister concerning all procedures for regular maintenance and repairs. The payment of utilities should be the responsibility of the church, with the exception of personal telephone calls. Because the pastor who lives in a parsonage will not accumulate equity as does a person who owns their own home, it is recommended that the church establish a tax-sheltered equity fund (usually an IRA) into which payments in lieu of equity accumulation will be made on the pastor's behalf.

OPTION 2: HOUSING ALLOWANCE - If the church does not provide a parsonage, a housing allowance should be calculated and paid based on the median price of owner-occupied housing in the church's own community. A **minimum housing allowance shall be no less than 1% per month of the value of the median-priced standard 3-bedroom home** in the community (e.g., if the median priced home is \$100,000,

the annual housing allowance would be \$12,000). Annual review of the compensation package should include review of the community's housing market so that all components of the package are equitably adjusted each year.

According to the IRS, the value of the annual housing allowance must be formally approved at the annual meeting of the church or by the appropriate church board each year prior to receipt of the allowance by the minister. The approval must be officially recorded in church minutes and be retained in the church files.

It is important for the church and minister to understand that the value of the parsonage, or the amount paid as housing allowance is NOT taxable for purposes of income tax, and should not be included in box 1 of form W-2. However, the value of the parsonage or the housing allowance paid IS taxable for the purposes of Social Security.

NOTE: Definition of "Salary Basis"

The "Salary Basis" is the sum of the cash salary plus either the housing allowance or the value of the parsonage provided. For the purposes of calculating the "Salary Basis", the value of a provided parsonage should be set at 30% of the cash salary. The "Salary Basis" is the figure from which the pastor's pension contribution and Social Security offset is calculated.

III. Forms of Ministry

A. Full-time Solo or Senior Ministry

Full-time ministers should receive at least the minimum cash salary. For purposes of these recommendations, it is assumed that full-time service consists of approximately 12-13 units of work per week, where one unit equals one 3-4 hour block of time, such as one morning, one afternoon, or one evening, as averaged over the course of a year.

B. Full-time Associate Ministry

Associate ministers' compensation will vary with responsibilities, experience, and training. While it is common for an associate minister's cash salary and housing to be less than that of the senior minister's in that congregation, it should meet at least the minimum guidelines on page 2. Any differential between the compensation of a senior pastor and that of an associate would best be accomplished by INCREASING the compensation of the senior pastor (for additional responsibilities, etc.) rather than by reducing the compensation of the associate. A reminder from the cash salary grid on page 2: in some settings, especially congregations with more than two ministers who share and/or collaborate for most worship planning, preparation, and leadership, adjustments should be made to more accurately align the skills necessary and the workload demanded of the minister to the appropriate Step within the grid. Full benefits should be provided for all full-time authorized ministers.

C. Part-time Ministry

Churches that cannot afford the recommended full-time salary package may wish to consider offering their minister a part-time salary package, which is based on the minister's time commitments in terms of "units." Transparency and good communication is key to this package, because without those a church might easily develop unrealistic time expectations of its part-time minister.

One approach to negotiating a transparent part-time minister compensation package is to look at each morning, afternoon, or evening as constituting one unit of work (e.g. 3-4 hours). For example, a minister who spent a morning on worship preparation, an afternoon on hospital visitation and administrative work and an evening at a church meeting would have worked 3 units that day.

- A full-time pastoral position would average 12-13 units/week over the course of a year.
- A three-quarter time position would average 9 units/week over the course of a year and the minimum salary and benefits should be calculated at 75% of a full-time ministry package.

- A half-time position would average 6 units/week over the course of a year and the minimum salary and benefits should be calculated at 50% of a full-time ministry package.

This approach permits a church to set priorities while also providing considerable flexibility. Lay people might prepare the newsletter, teach an adult Bible Study or make routine visits to shut-ins, freeing up the part-time minister to concentrate on worship preparation, a limited number of meetings, and counseling of and visitation to those in need. In this way, a church may provide a professional-level ministry with a part-time minister.

A possible, but not exhaustive, list of church activities and responsibilities that might be included in a minister's total units of time are

- Worship planning and preparation
- Sunday worship and Sunday programs
- Visitation at hospitals, nursing homes, personal homes
- Administration, phone calls, e-mails
- Church, community, and denominational meetings
- Counseling, weddings, funerals, and other pastoral concerns
- Teaching, bible study, adult education
- Communication venues: bulletins, newsletters, website, etc.
- Community-based chaplaincy at nursing homes, jails, hospitals, etc.

Another means for determining part-time compensation would be to consider the cost of leading worship at \$125-200/day plus mileage reimbursement, and that of all other pastoral responsibilities at \$20-\$30 per hour plus mileage reimbursement, based on experience.

D. Supply Ministry

Supply ministry is another model by which to address the pastoral needs of a congregation between installed pastorates, pastoral sabbaticals, pastoral family leave, and other authorized pastoral leave situations. This may be as little as regular pulpit supply or expanded to include hospital visitation and/or other specified pastoral duties. Supply ministers may be lay, licensed, or ordained.

A minimum weekly compensation of at least \$125-200, plus travel expenses, is recommended for worship leadership. The compensation should be increased when there is more than one worship service, or when the pastoral services beyond worship leadership have been agreed upon.

E. Intentional Interim Ministry

Ministers who provide Interim Ministry have a special set of gifts to help congregations with the transition from settled minister to settled minister. They rely on churches to support them during their ministry in the local setting, but also need to maintain some stability between interims. Churches should take this into account when negotiating the terms to be applied at the end of an interim contract. It is suggested that each church setting seek to provide an additional 30-45 days of full compensation following the end date of an interim minister's time in serving a church setting for more than 6 months, and 15 days of full compensation for less than 6 months of service.

Interim ministers, whether part-time or full-time, may be called according to the cash salary guidelines found above or by using the "unit" system illustrated in the Part-time Ministry section on page 4. Since units offer a combined compensation of salary and housing, a minimum of \$90 per unit would be a starting point for clergy with less than 5 years of experience in interim ministry. The minimum for experienced interims would be \$105 per unit. Clergy that have a special expertise in crises and/or after-pastor ministry would start at a minimum of \$120 per Unit.

F. Commissioned Ministry

Commissioned ministers are lay persons normally with a college degree plus specialized training in a specific area of ministry not requiring ordination, such as Christian education, music ministry, administration,

outdoor ministry, etc. Compensation should reflect experience, education and special training, and be similar to that of other individuals in the community with similar responsibilities.

G. Licensed Ministry and Those with Lay Ministerial Standing

Licensed ministers and those in ministry who have Lay Ministerial Standing serve a vital role in the life of the Church. This guideline should be used for full- and part-time ministry. Full-time roles should be compensated according to the cash salary guidelines on pages 2-3 of this document at 85-100% of the listed salary. Full housing and general benefits should be provided for full-time ministry. Part-time ministry should be compensated using the same approach as part-time ordained ministry, as described above.

IV. Financial Benefits

Benefits are provided for authorized ministers as an expense of the ministry setting.

To be in keeping with Conference Guidelines, a church must provide at minimum the following benefits as described below in

- A. Pension/Annuity (or cash equivalent)
- B. Health & Dental Insurance (or cash equivalent)
- D. Social Security Offset
- E. Life & Disability Insurance
- F. Worker's Compensation
- H. Malpractice Insurance (usually included or an additional rider with church's property insurance)

To be in keeping with Conference Guidelines, a church must provide paid vacation and days off, business travel reimbursement, financial and leave provisions for civic service and continuing education events, professional expense reimbursement, and Criminal Background Check reimbursement.

A. Pension/Annuity

Monthly payments to the Annuity Fund, an IRS 403(b) tax sheltered annuity administered by The Pension Boards UCC, are a standard part of the UCC ministerial benefits package. Ministry settings provide contributions directly to The Pension Boards of 14% of the minister's "salary basis," which for pastors paid a housing allowance is the total of cash salary plus housing allowances OR, for pastors provided with a parsonage, the total of cash salary + 30% of cash salary + any furnishings allowance. (Please see definition of "salary basis" on page 3). Payments are made directly by the church to the Pension Board on a monthly basis and all payments and accumulations are tax deferred until retirement.

B. Health & Dental Insurance

Plan A Health Insurance & Dental insurance for ministers and their dependents through The Pension Boards UCC is a standard part of the UCC ministerial benefits package. Plans B & C of The Pensions Board UCC are not appropriate substitutes. If health & dental insurance is desired by the minister, the ministry setting shall make: (1) monthly payments for the full cost of the annual premium directly to The Pension Boards UCC; or (2) payments not to exceed the UCC annual premium applied to the cost of a comparable plan of another insurer. In the case of another insurer, not The Pension Boards UCC, contact your tax professional to discuss what premium payments are "subject to taxation." It is important to note that if the premiums are not paid on time the minister and family risk loss of coverage and cannot be reinstated without full medical examinations.

NOTE: Those persons entering authorized ministry in the United Church of Christ for the first time have a 90 day window during which they may enroll in The Pension Boards UCC health insurance plan without need of a medical examination. If a minister agrees to leave the UCC Group Plan for other insurance provided by the church, re-admittance may be possible only after a complete medical exam for all those to be covered; thus if a minister drops coverage for any reason, there is a risk of being declared uninsurable or of being severely restricted in insurability in future years.

C. Vision Insurance

Individual and family vision coverage is also recommended and is available as an optional coverage through the Pension Boards.

D. Social Security Offset

It is important to understand the “dual-status” of professional clergy. For purposes of income tax, the minister is an employee whose cash compensation is reported on IRS form W-2 (the housing allowance or value of a provided parsonage is NOT included in this figure). For purposes of Social Security, however, the minister is considered self-employed and must pay self-employment tax at the rate of 15.3% of cash salary plus housing allowance/value of provided parsonage. To acknowledge this anomaly, it is expected as minimum guidelines that the church provide an additional cash benefit equal to 7.65% of the minister’s *salary basis* to ministers who contribute to Social Security. For purposes of income tax reporting, the offset is additional compensation and must be included in cash salary on form W-2.

E. Life & Disability Insurance

Life & disability insurance coverage is available at a premium of 1.5% of the salary basis to all ministers, whether ordained, licensed, or granted lay ministerial standing. Such coverage is highly recommended because it provides

1. Long-term disability benefits after 90 days of disability.
2. Short-term disability benefits are payable prior to the qualification for long term benefits.
3. Term life insurance on a minister’s life to ensure that survivors have some financial protection in the event of the minister’s death.

The terms of the disability policy are not easily summarized. For a more complete explanation of the Pension Boards Disability coverage, please consult the Pension Boards directly.

F. Workers’ Compensation

Churches are required by law to provide workers’ compensation insurance for all employees including clergy.

G. Flexible Spending Accounts

There will be tax savings for the pastor if a Flexible Spending Account is established into which the pastor may designate pre-tax deductions from their salary be deposited. Upon presentation of proper documentation for certain medical and dependent care expenses, those amounts are reimbursed to the minister tax-free. The UCC Pension Boards will administer such a plan at modest cost. The church may administer the plan itself, but must be careful to follow all the pertinent regulations.

H. Malpractice Insurance (pastoral counseling and misconduct)

Each church should purchase malpractice insurance to protect both the church and its staff in the event of a lawsuit.

V. Reimbursement of Expenses Incurred on Behalf of the Church

Reimbursable expenses are those costs reimbursable to the minister or lay minister, which are incurred in the performance of pastoral duties. **They are not part of the person’s compensation. They are “business” expenses for which the congregation is responsible.** The IRS considers the following to be reimbursable expenses.

A. Automobile

The minister should be reimbursed for travel expenses related to costs incurred for using an automobile in ministry. These expenses should be seen as cost to the church and not the minister. Churches should choose one of these options:

1. Reimburse the minister for use of their personal automobile at the current IRS rate for employee use.
2. Provide the minister with an auto for church business by purchase or lease. When such an auto is used for personal use, the minister should reimburse the church for such use. Please note that IRS regulations apply to all these options and should be carefully consulted.

B. Conference and Association Meetings

Ministers are expected to attend official Conference and Association meetings and should be encouraged also to serve in wider ministry settings—in the association, conference or national settings. Such service, in appropriate amounts, should be considered part of both the congregation's and the pastor's ministry and mission. Such wider service is neither time off nor vacation. Expenses not reimbursed by the wider ministry setting should be reimbursed by the local church.

C. Continuing Education

Congregations should expect their minister to pursue professional growth and development, since both benefit from it. Continuing education leave of two weeks each year, including two Sundays, is recommended, with an amount budgeted in the expenses of the congregation (\$500-\$1,000) to cover a major portion of the expenses for tuition, travel, housing and meals that might be involved. The appropriate church board should be involved in approving a mutually beneficial experience.

D. Covenant Community for Pastoral Excellence (CCPE)

Congregations should expect their minister to participate in a Covenant Community for Pastoral Excellence for support, growth, and accountability among their peers. It is highly beneficial for both the minister and congregation to participate in such a group. It is recommended that the congregation budget for the annual participation fee (\$250 in 2020), reimburse mileage according to the travel expense reimbursement listed above, and provide time for regular participation in the group.

E. Other Professional Expenses

A specific amount should be negotiated each year to cover other professional expenses. Items such as books, magazines, publications not otherwise covered by the church budget, work related meals, cost of entertaining church members and groups, gifts, cost of participation in program activities of all church groups, association and conference responsibilities, vestments and dues would be covered. The minister should submit regular reports with receipts to request reimbursement.

E. Criminal Background Check

When a pastor is first called to a church, the congregation will reimburse the newly called and settled pastor for the cost of the background check required for the search & call process.

VI. Other Benefits and Provisions

A. Vacation and Days Off

Clergy are often expected to work more than the standard 40 hour work week. Responsibilities often require work on evenings and Saturdays as well as Sundays; therefore an annual vacation of four weeks, including four Sundays, is standard for all ministers, regardless of full-time or part-time. Two days off per week for full-time ministers should also be strongly encouraged to assure a minister's continued health and endurance.

B. Parental Leave

A period of parental leave is a recommended way for congregations to support a minister and their family. For the period prior to and/or immediately following the birth or adoption of a child, parental leave of up to eight weeks with full compensation is encouraged. Any accrued vacation or sick leave may be used to extend the leave period. Another option for extending the leave would be for the minister to work part-time, engaging some of the responsibilities while making provisional arrangements for others. In each of

these instances, prior to the leave, arrangements for the continuation of the church's pastoral responsibilities during the leave should be negotiated.

C. Sick Leave

Sick leave should be established at 30 days per year with no unused days carried over to the next year. Sick leave may be used for personal illness or accident, the care of a person in the minister's immediate family, or medical and dental appointments. In the event of serious and extended illness and/or disability an additional 60 days may be negotiated with the local church governing body in consultation with the Association Committee on Ministry and the conference staff, if requested (see the section on disability insurance).

D. Emergency or Personal Leave Day

3-5 days of personal leave days, with no unused days carried over to the next year, should be allowed to be used in cases of special family crises or celebrations.

E. Civic Service Leave

Regular full-time and part-time ministers who are members of a US Military Reserve or National Guard unit should be excused from work when called for military duty and training. Churches shall adhere to all federal and state laws affecting military leave.

Ministers should be granted leave for jury duty. They should receive up to two weeks compensation while serving as a jury member. Compensation should be figured as the difference between their regular compensation and the jury duty per diem pay. Ministers are expected to resume pastoral duties once released from jury duty for the day.

F. Other Unpaid Family Leave

Unforeseen circumstances and events in the minister's family that necessitate time and attention away from the church should be handled with compassion and concern. Other unpaid leave for the care of a spouse, child, parent or self should be negotiated as needed according to the following principles:

- Unpaid leave may be used to care for a spouse, child, or parent who has a serious health condition. It may be used for a serious health condition that makes the employee unable to perform the essential functions of their job. It may be used for any qualifying exigency, as defined by the Family and Medical Leave Act, arising out of the fact that a spouse, son, daughter, or parent is a military member on active duty or call to covered active duty status. Up to 12-workweeks of unpaid leave in a 12-month period will be granted.
- In cases of unpaid leave, health insurance will remain uninterrupted and unchanged for the employee and their family.
- Unpaid leave workweeks will not be included in calculations to figure accrued vacation and other benefits (except health insurance).

G. Sabbatical Leave

Churches are encouraged to establish a Sabbatical Leave policy for their ministers. The concept of Sabbatical, rooted in Scripture, offers a time of sustained study, travel, and personal and professional renewal, typically enabling ministers to be of greater service within their ministry setting over time.

After every five years of service and in anticipation of further ministerial tenure, the minister should be encouraged to take a three-month sabbatical with full compensation for the purpose of professional study and growth. Local churches are encouraged to pay 50% of the cost of tuition and other expenses—travel, board, lodging, etc. A sabbatical is not a vacation. During a sabbatical year, regular vacation time should also be allowed, either added to sabbatical time or taken separately.

The church should make provision for pulpit supply and pastoral care during sabbatical by setting aside as part of the annual budget, funds that when taken together are sufficient to meet the total cost anticipated.

H. Minister's Death

In the case of the minister's death, it is recommended that the spouse and/or family receive full salary for the current month plus any vacation time earned, plus three additional months' pay. The family should be entitled to live in the parsonage free of charge, or receive the housing allowance, up to 90 days. Further provisions may be made upon mutual agreement between the church, the spouse and/or family of the deceased minister, and the Executive Conference Minister and/or the Association Committee on Ministry.

VII. Working Together for Effective Ministry

The covenant that binds a minister and congregation in mutual ministry and mission needs to be nurtured, strengthened and sometimes renewed. Here are some specific ways that can be done.

A. Pastoral Relations Committee

A small committee of three to seven persons is given the specific job of supporting the minister, the relationship between the minister and the congregation, and clarifying the role of the minister. Such care can build the trust and communication necessary to deal effectively with inevitable tensions or conflicts that arise. Training for the PRC is available from Conference staff.

B. Annual Review of Compensation

An important task for the church, either by the personnel committee or some other designated committee, is an annual review of the minister's compensation. The review should be an open and caring conversation allowing the minister to express changing needs or expectations. An annual increase of cash salary reflecting any increase in the cost of living should be considered as well as current housing market figures if a housing allowance is included. Compensation does reflect the congregations' intentions to take seriously their own calling. Additional salary increases reflecting meritorious service or increased responsibilities affirms the mutual covenant between minister and congregation.

C. Ministry Review

Any planned review of ministerial performance needs to be done at a time sufficiently distant from annual compensation review to avoid linking the two. (For example, if the church's budget meeting and decision regarding ministerial compensation happens in September, the ministry review should happen in March.) A ministry review should be undertaken only when its purpose is clear, and only if there are not immediate tensions in the relationship between minister and congregation. Such purposes might be to clarify congregational goals and objectives, to assess the minister's use of time in relation to those objectives, to identify unmet needs, or skills that need further development. Review of the congregation's performance is as important as review of the minister's performance. Deficiencies in performance by one party can seriously impeded effectiveness by the other. Information on ministry evaluation is available from conference staff.

It is understood that the conference Executive Conference Minister and/or the Associate Conference Minister and the Association Committee on Ministry shall be consulted at the request of either the minister or the congregation, should the relationship between them be strained or in jeopardy.

It is understood that the minister is to have freedom of the pulpit in matters of faith and ethics according to the dictates of the Word of God, the work of the Holy Spirit, the traditions of the United Church of Christ and the realities of the world.

These guidelines have been developed by the Committee on Ministry and the Board of Directors of the South Dakota Conference of the United Church of Christ. They are then submitted to the Annual Meeting of the Conference for their endorsement. These guidelines are reviewed annually.

The ministerial staff serving the South Dakota Conference UCC is available for consultation and resourcing and seeks to be helpful as you have need while ministering together.

5/18/19

Pastoral Ministry Budget Worksheet

Use this worksheet to figure the expenses of your congregation's pastoral ministry. Your pastor's particular circumstances may be best served by reallocating funds from one area to another. Use the "Pastor's Allocation" column to align the compensation and expenses appropriately for your specific congregation.

	<u>Current</u>	<u>Guidelines</u>	<u>Pastor's Allocation</u>
<u>Pastor's Salary Basis (pg. 2-4)</u>			
1. Cash Salary (pg. 2, 4-5)			
2. Housing Allowance or 30% of line 1 above (Parsonage provided)			
3. Salary Basis Subtotal (add lines 1 & 2)			
4. Social Security Offset (pg. 3) 7.65% of line 3 above			
<u>General Benefits (pg. 5-6)</u>			
5. Pension/Annuity (pg. 6) 14% of line 3 above			
6. Health & Dental Insurance			
7. Vision Insurance			
8. Life & Disability Insurance 1.5% of line 3 above			
<u>Total Pastor Compensation</u> (total of lines 3-8)			
<u>Church Expenses of Pastoral Ministry</u>			
9. Pastor's business travel (2019 IRS rate is \$0.58/mile)			
10. Continuing Education			
11. Professional Expenses			
12. Moving Expenses (newly called pastor)			
13. Criminal Background Check (reimburse newly called pastor)			
<u>Total Expenses of Pastoral Ministry</u> (total of Pastor Compensation and Church Expenses)			